

# Partnerships between Academia and the Pharmaceutical Industry to Advance Green Engineering

C. Stewart Slater and Mariano J. Savelski,  
Rowan University, Department of Chemical Engineering,  
Glassboro, NJ



U. S. Environmental Protection Agency - Region 2  
New York, NY January 17, 2008



*Adapted from the following papers:*

*Slater, Savelski, Taylor, Kiang, LaPorte, Spangler, "Pervaporation as a Green Drying Process for Solvent Recovery in Pharmaceutical Production," Paper 223f, AIChE Annual Meeting, November 2007*

*Taylor, Kiang, LaPorte, Spangler, Slater, Savelski, Hesketh, "Developing Partnerships to Advance Green Manufacturing Strategies in the Pharmaceutical Industry," Paper 37, 11th ACS Green Chem and Eng Conf, June 2007.*

# Introduction

- Projects supported by U.S. Environmental Protection Agency – Region 2
- Pollution prevention
  - Green chemistry
  - Green engineering/green manufacturing
  - Sustainable engineering
  - Design for the environment
- Industry-University partnerships
  - Pharmaceutical sector
- Green engineering outcomes
  - P2 reductions
  - Training



Green  
Chemistry

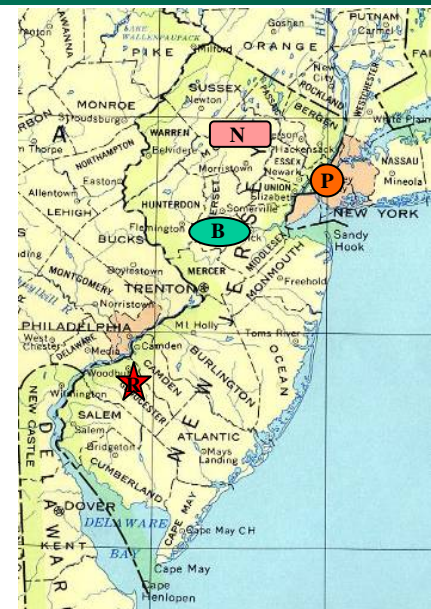


EPA Region 2

Serving New Jersey, New York, Puerto Rico, US Virgin Islands and 7 Tribal Nations

# Academic-Industrial Interaction

- Three pharmaceutical company partners
  - Bristol-Myers Squibb
  - Novartis
  - Pfizer
- Process case study or problem has a green chemistry and engineering component
- Project outcomes show P2 impact
  - Waste reduced
  - Water saved
  - Energy saved
  - Carbon footprint reduced
  - Cost saved
- “Paper-projects” / design-based, experimentally-based or combination thereof



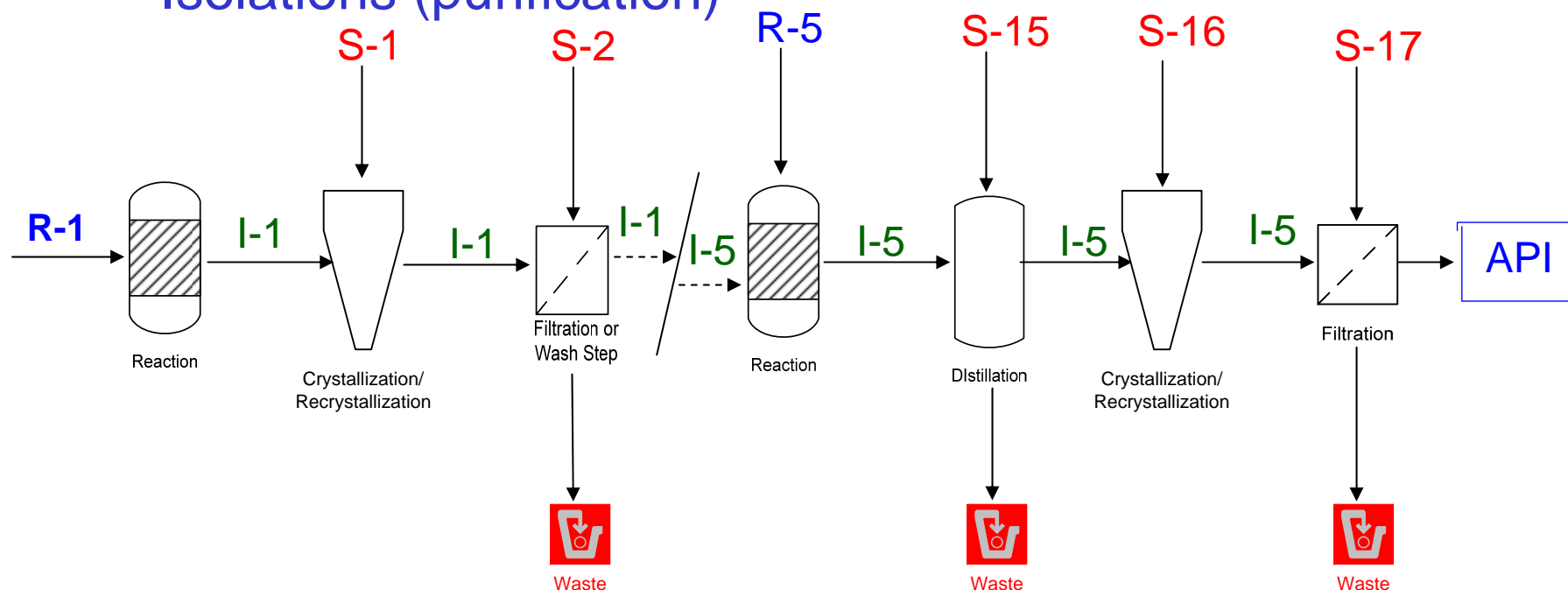
# Pharmaceutical Industry

- Highly regulated
- Long R&D timeline
- Batch processes
- High valued final product
  - API (Active Pharmaceutical Ingredient)
- High E-factor
  - High solvent use and waste generated per final product



# Typical Drug Synthesis – “Campaigns”

- Multi-step transformations – *Intermediate compounds*
- Isolations (purification)



**S** = Solvent – *vary in number and complexity for each step*

**R** = Reactant – *vary in number and complexity for each step*

**I** = Intermediate

**API** = Active Pharmaceutical Ingredient

# Solvent Usage

Organic solvents typically make up 60% of raw materials used\*  
Typical solvent usage range is 10 - 800 kg/kg API\*\*



1 kg API



Solvent  
~200 kg

\* Jimenez-Gonzalez, C.; Curzons, A. D.; Constable, D.J.C.; Cunningham, V.L. Cradle-to-gate life cycle inventory and assessment of pharmaceutical compounds. *Inter. J. Life Cycle Assessment* 2004, 9(2), 114-121.

\*\* Slater, C. S.; Savelski, M. J.; Hesketh, R.P. The selection and reduction of organic solvents in the pharmaceutical industry. *Abstracts of Papers, American Chemical Society 10th Green Chem. Eng. Conf., Washington, DC, June 2006, American Chemical Society, 10.*

# Green Engineering Opportunities

- Investigate process early in development
- Green reaction strategies
- Solvent substitution – more benign solvents
- Solvent reduction – amount and variety
- Novel processes for “waste” purification / recovery
- “Telescoping” to eliminate intermediate isolations





# Rowan University Clinics

- Modeled after medical schools
- Student-faculty problem solving teams
- Applied research, development, design
- Partnership: Industry, Federal/State Agency, Foundation
- Multidisciplinary
- Two 3 hour labs/wk, 1 hr/wk meeting with professor/industry
- Both semesters of Junior & Senior year and Masters students



Bristol-Myers Squibb Company  
*A global health and personal care company*





# Rowan's Project Based Curriculum



Clinics

Industry



Courses



# Clinic Timeline

- Preliminary contact
- Confidential disclosure / IP agreement
- Initial meetings: Rowan faculty/students with Process R&D scientists/engineers
- Clinic partnership agreements
- Set and review project goals/objectives
- Review of process documentation
- Site visit (plant / R&D)
- Weekly project meetings with student team
- Students interact as needed with industry partner
- End of semester presentation to industry partner



# Industry Contributions

- Interaction with student team
- Process background and relevant information
- Connections to corporate constituencies, e.g., R&D, manufacturing, EHS
- Pharmaceutical company “culture”
- How industry prioritizes alternative strategies
- Where is the best place to improve a process
- Business sense – what will management need to see to make decisions



# Student's Needs

- What actually goes on in a plant?
- What are the drivers that affect the evolution of a process?
- What is important and why?
- What are cGMPs and the FDA all about?
- How do we effectively work as a team?
- How do we interact with R&D, engineering, manufacturing, etc?



# University's Needs

- “Champion” for green engineering and partnering from industry
- Project matched to faculty and student expertise
- Sufficient resources allocated (time and \$)
- Realistic timelines and expectations
- Reasonable confidentiality agreements – presentations/papers
- Projects that ‘map’ to programmatic goals/objectives, ABET criteria



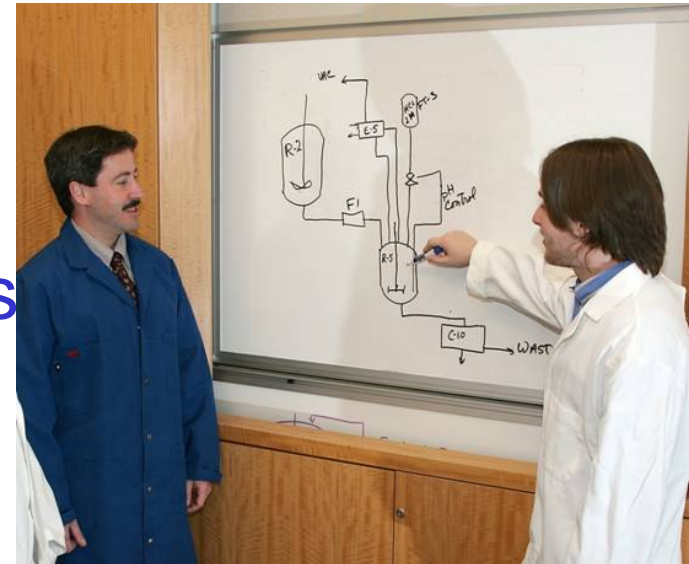
January	February	March
April	May	June
July	August	September
October	November	December



# Bristol-Myers Squibb Case Study

## “Green Drying” of Solvents

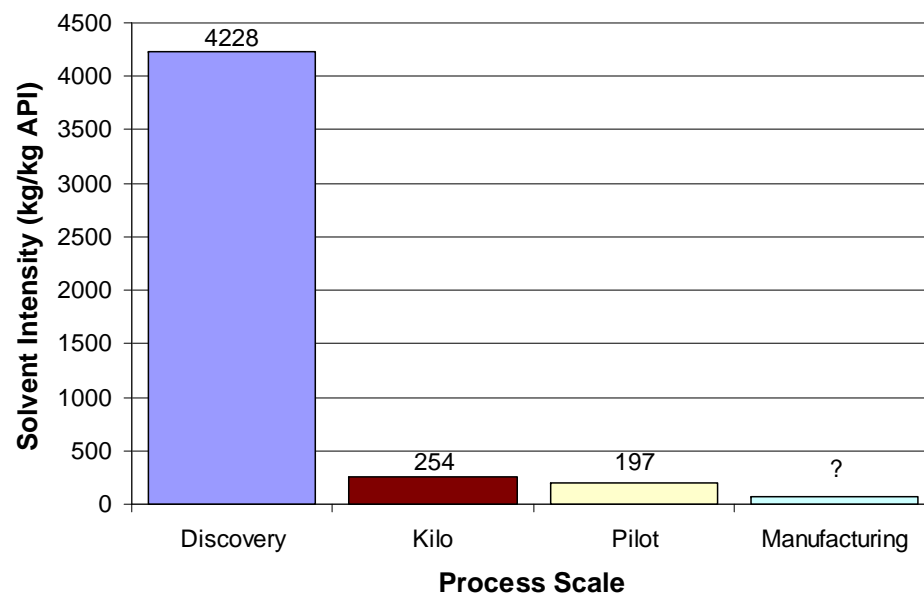
- Partnership with BMS – Process R&D (New Brunswick, NJ)
- Integration of pervaporation membrane technology for THF solvent recovery in a synthesis step of a new oncology drug
- Clinic team must make a case based Green Engineering principles and meeting pharmaceutical industry needs
- API is currently in pilot scale production for clinical trials





# Solvent issues

- Large solvent use and waste generated
  - Discovery > Pilot plant > Manufacturing
- Recovery and reuse
  - Azeotropes
  - Multiple solvents
  - Purity required
  - cGMP – FDA
  - Processing time
  - Economics



Slater, C.S., M.J. Savelski, "A Method to Characterize the Greenness of Solvents used in Pharmaceutical Manufacture," *J. Environmental Science and Health*, 42, 1595-1605, 2007.

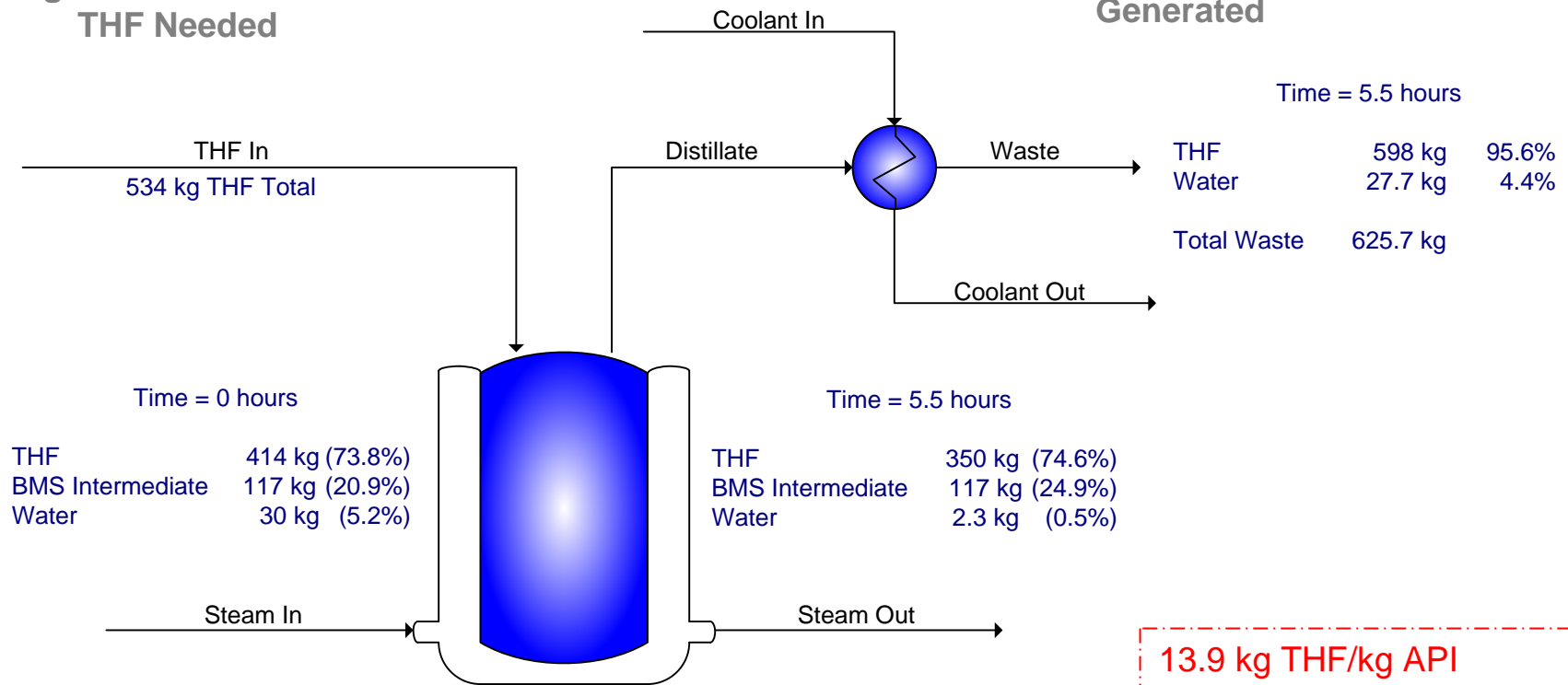


# Current Constant Volume Distillation (CVD) Process

## 68 kg API Batch Pilot-Scale

Large Amount of Fresh THF Needed

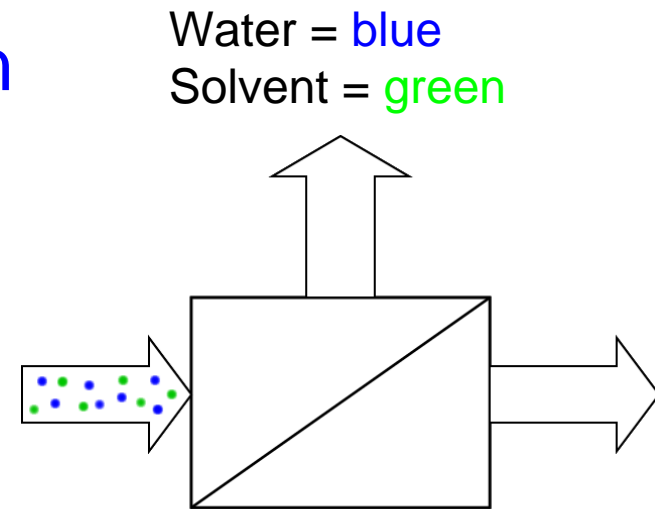
Large Amount of Waste Generated



13.9 kg THF/kg API  
9.2 kg Waste/kg API  
7.85 kg THF Entrainer/kg API

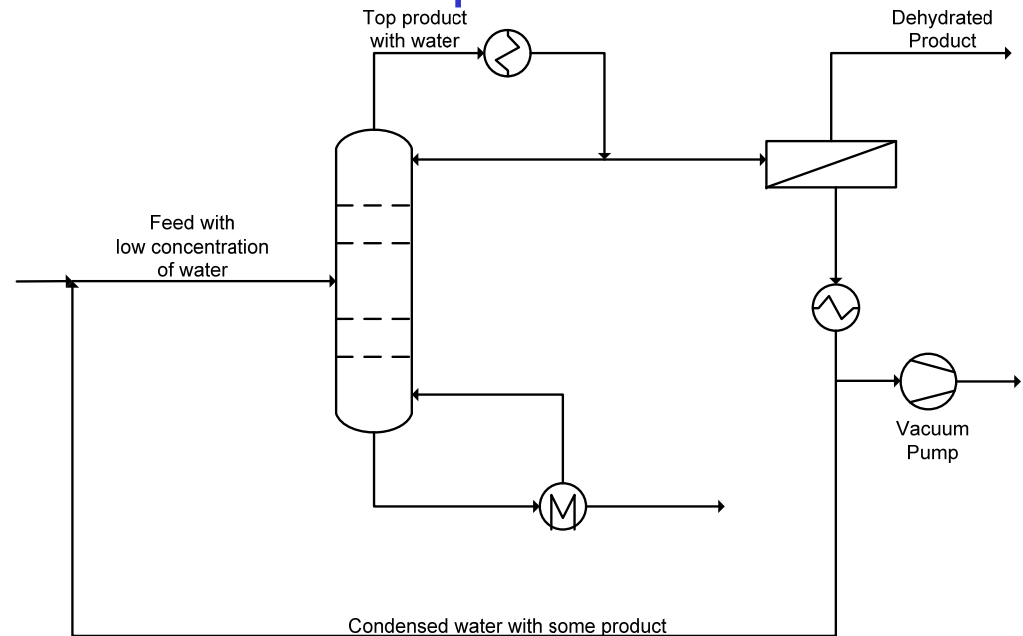
# Pervaporation Technology

- Solvent dehydration / purification
- Azeotrope separations
- Driving equilibrium-limited reactions
- Concentrating organic mixtures
- Examples - EtOH, IPA, Acetone, DAA, EtOAc, THF, Pyridine, MEK, BuOH, etc
- Most commercialized – Sulzer systems use hydrophilic PVA membranes



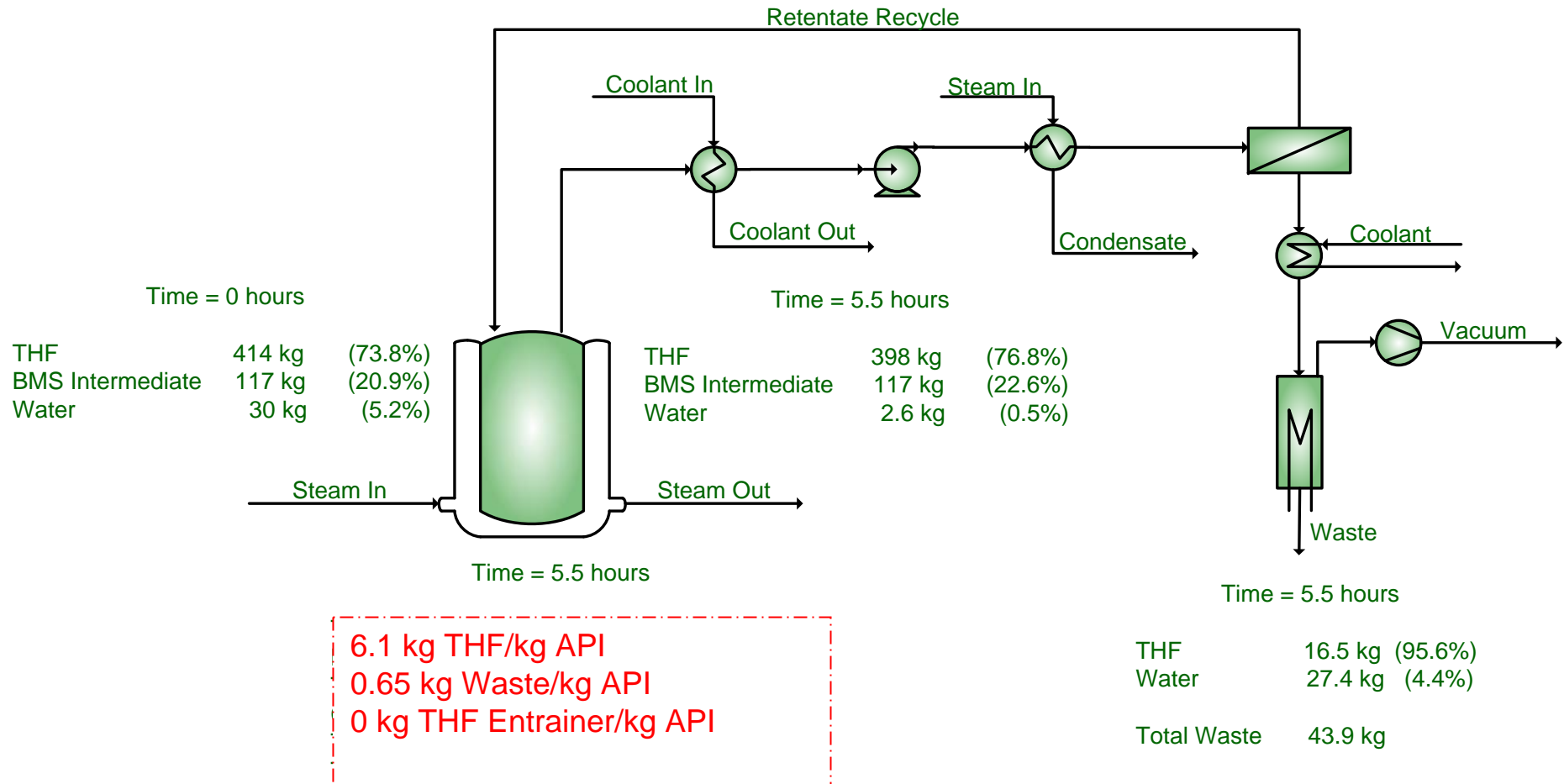
# Pervaporation Integration

- Coupling PV with distillation takes advantage of the efficiencies both operations
- Typically distillation processes exist as the conventional separation technique
- Eliminates entrainers used with azeotropic distillation
- Reduces energy consumption
- Lowers operating costs
- Easily scalable



# Design Proposal CVD-PV Integration

## 68 kg API Batch Pilot-Scale



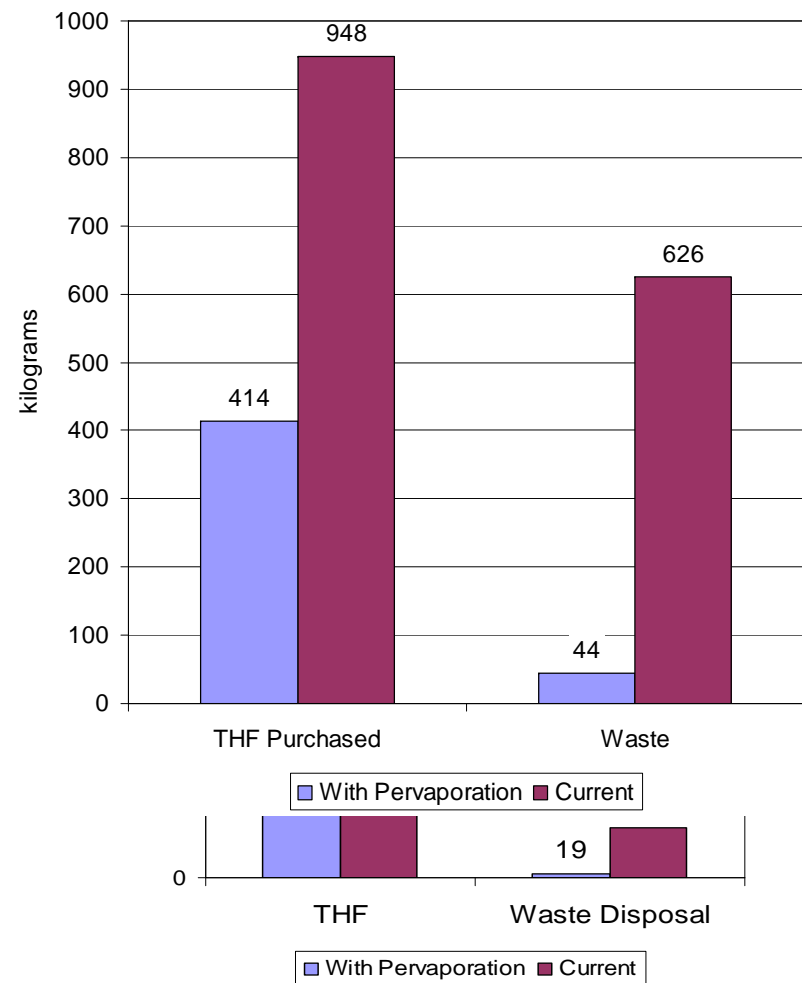
# Design Analysis

- Model proposed CVD-PV system
  - CVD simulation with PV system model
  - Time, Steam usage, Condenser heat duty, Electricity, Various membrane areas
- Compare CVD to CVD-PV
  - Added PV - Utilities
  - Reduction in “Additional THF” entrainer
  - Reduction in waste
- Analyze processes using LCA

*Courtesy of Sulzer Chemtech*

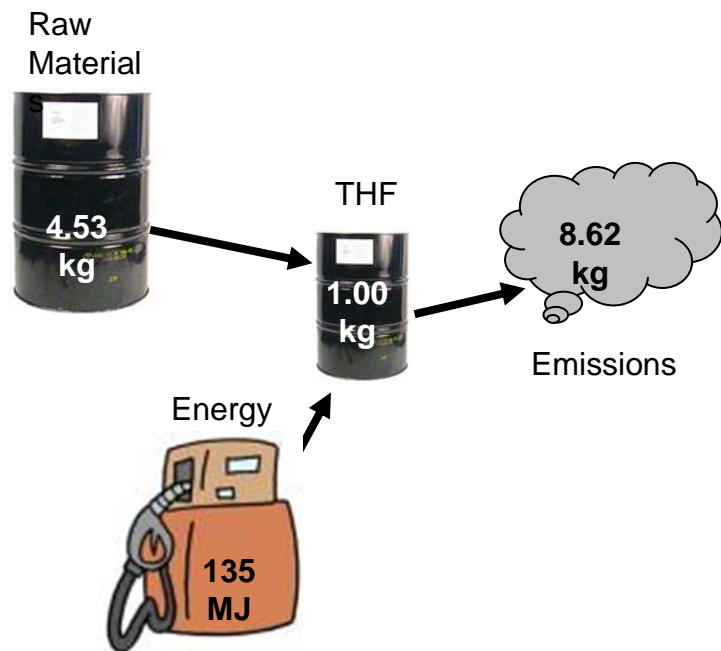


- Reductions in THF used and waste produced
- Environmental savings
- Cost savings
- But this is only one part of story



# Environmental Footprint Analysis (LCA)

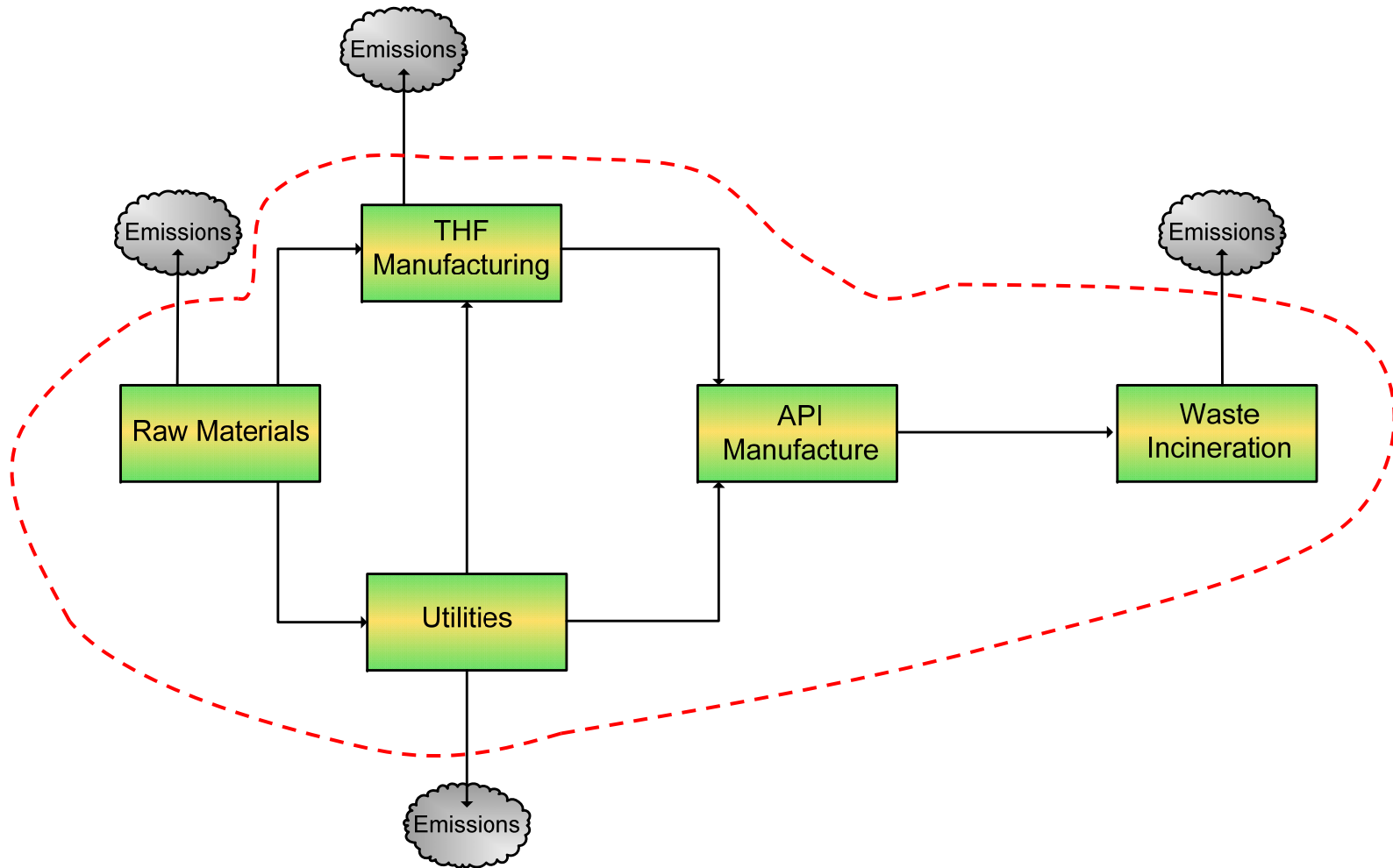
- Life Cycle Analysis on THF
  - Chemical Tree adapted from Jimenéz-González et al.
  - SimaPro 7.0<sup>®</sup> utilization with additional data sources
- Additional SimaPro analyses
  - Steam inventory
  - Electricity inventory
  - Analysis on common solvents
- Ecosolvent<sup>®</sup> analysis on waste treatment



*Jimenéz-González et al., "Expanding GSK's Solvent Selection Guide – application of life cycle assessment to enhance solvent selections", Clean Tech Environ Policy, 7, 42-50, 2005.*



# LCA System Boundaries



# Environmental Footprint Analysis

## Pilot Scale

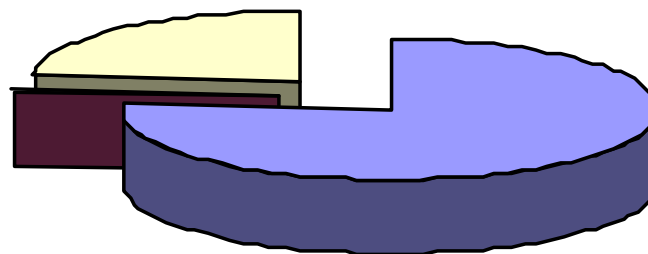
Total CVD Emissions: 6040 kg (89 kg/kg API)

Waste = 23%

THF = 77%

CVD

Steam < 0.1%



- Total Emission Due to THF Added
- Total Emission Due to Steam
- Total Emission Due to Waste Treatment

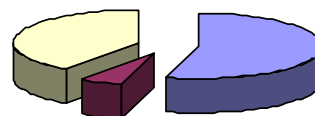
Total CVD-PV Emissions: 243 kg (3.6 kg/kg API)

CVD-PV

Waste = 40%

Steam = 54%

Electricity = 6%



- Total Emission Due to Steam
- Total Emission Due to Electricity
- Total Emission Due to Waste Treatment

# Economic Analysis Methodology

Capital Investment (\$)	\$560,000
Depreciation Period (years)	10
Minimal Rate of Return (%)	17%
Cost of Membrane Replacements (three 35 m <sup>2</sup> modules @\$35K/module every 3 years)	\$105,000
Cost of THF (\$/kg)	3.9
Cost of Steam (\$/t)	5.5
Cost of Coolant (\$/kWh)	0.02
Cost of Electricity (\$/kWh)	0.05
Cost of Waste Disposal (\$/kg)	0.43

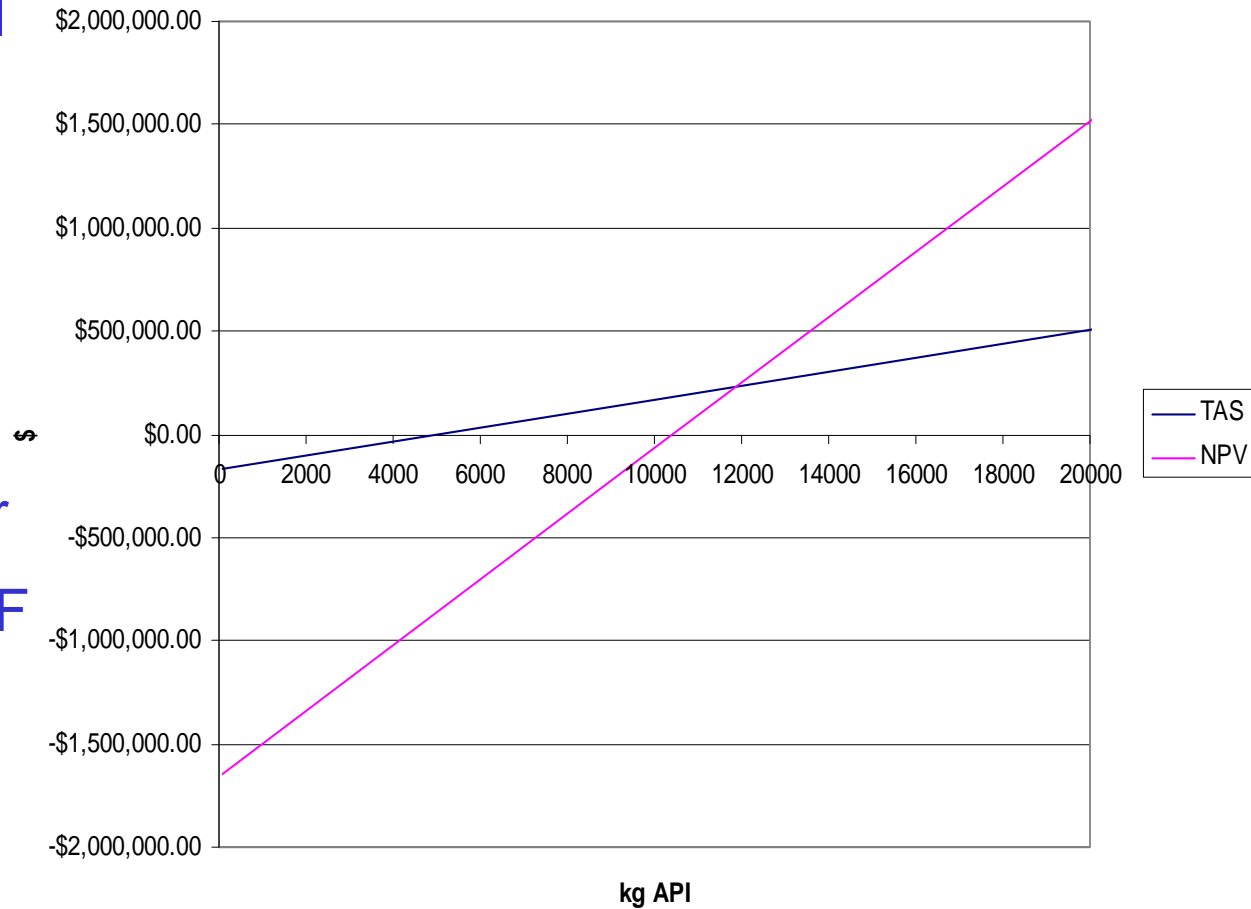
*PV system and membrane information provided by Sulzer, 2007*

*Cost of THF and Waste Disposal provided by BMS, 2007*

*Cost of Steam, Coolant, and Electricity estimated from Peters et al. Plant Design Econ Chem Eng, 2003*

# Economic Analysis

- Not economical at pilot scale
- Economic feasibility  
 $TAS = NPV$ 
  - 12,000 kg API/yr
  - 72,000 kg/yr THF or other solvent processed



# P2 Summary for 15,000 kg API/yr (91,300 kg THF)

	<i>CVD</i>	<i>CVD-PV</i>	<i>Reduction</i>	<i>% Reduction</i>
<b>Separation Process</b>				
Process Waste (kg)	132,000	9,700	122,300	92.7%
Energy (kWh)	45,320	207,100	-161,800	-358%
Annual Operating Costs (\$/yr)	\$516,000	\$6,850	\$509,150	98.7%
<b>LCA (THF Production)</b>				
Total Emissions (kg)	1,015,400	0	1,015,400	100%
Energy, CED (kWh)	4,425,000	0	4,425,000	100%
<b>LCA (Process Utilities)</b>				
Total Emissions (kg)	4,500	34,000	-29,500	-655%
<b>LCA (Waste Incineration)</b>				
Total Emissions (kg)	311,000	22,800	288,200	92.7%
<b>Total Environmental Summary</b>				
<b>Total Pollution (kg)</b>	<b>1,330,900</b>	<b>56,800</b>	<b>1,274,100</b>	<b>95.73%</b>
<b>Total Energy (kWh)</b>	<b>4,470,000</b>	<b>207,118</b>	<b>4,262,882</b>	<b>95.37%</b>
CO <sub>2</sub> Emissions reduction (kg)			1,119,000	95.5%

\*Baseline of THF Production is the "Additional THF entrainer" and Total Pollution includes all waste and emissions

# Summary and Future Plans

- Preliminary design calculations indicate CVD-PV is cost effective and environmentally sound
- Recommendation for BMS to engage vendor in further discussion
- PV approach could replace “Dean Stark” solvent drying on manufacturing scale
- Applicability to other drug API campaigns and solvents



# Benefits of Partnership

- Publicity/community relations
- Exchange of new Green Engineering ideas
- Industry validates approaches to Green Engineering
- New engineers graduate with knowledge in Green Engineering and pharma industry culture
- University develops expertise to advance state-of-the-art in Green Engineering

## EngineeringNews

### Chemical Engineering Team Works with Bristol-Myers Squibb on Cancer Drug



#### DEAN'S MESSAGE

Rowan University remains the only institution in the United States that requires four years of engineering education, which provides significant opportunities for students to apply their knowledge to real-world problems.

These elements are critical to our clients' ongoing success, industrial support, student innovation and faculty expertise. As we reach further for new partners, challenges our students with significant issues and rely on the technical strengths of our faculty, the engineering clinics continue to develop and expand.

During the past two years, we have increased the scope of the clinics nationally and internationally, addressing worldwide issues through Engineers Without Borders and other service-related clinics. Our goal is to emphasize the benefits of engineering and the opportunities we have throughout our careers to use our skills for the good of society. Students know that they should settle for no less in their education and contribute no less during their careers.

You will see examples of our work throughout this issue. I hope you enjoy these highlights.

Respectfully,  
Dean B. Baker  
Dean of Engineering

Rowan University engineering students and professors are teaming with one of the world's preeminent pharmaceutical firms – Bristol-Myers Squibb – and its research organization – the Pharmaceutical Research Institute – as the manufacturer works to develop a new drug to combat cancer.

Funded by a two-year \$50,000 grant awarded in October by the U.S. Environmental Protection Agency (Region 2), the Chemical Engineering team is partnering with a group from the Bristol-Myers Squibb facility in New Brunswick on a project to use green engineering design in pharmaceutical development.

"We're exploring the unique characteristics in the pharmaceutical manufacturing industry that present challenges from an environmental perspective," said Dr. C. Stewart Slater, a chemical engineering professor who is one of the supervisors of the Rowan junior-senior clinic project.

The Rowan team could have based its work on existing drugs or therapies about the field, but instead Bristol-Myers Squibb invited the team to follow and evaluate the drug process.

ing techniques the company is developing. Rowan is researching how improvements can be made in drug development, including creating measurement tools to evaluate whether process improvements Bristol-Myers Squibb has made are effective and efficient from a green engineering standpoint.

"Bristol-Myers Squibb has a long commitment to developing manufacturing processes that are sustainable and environmentally sound," said Dr. San Hwang, director of Bristol-Myers Squibb's Chemical Process Engineering, Process Research & Development, who noted the company was a winner of the 2004 Presidential Green Chemistry Challenge Award. "This program with Rowan allows Bristol-Myers Squibb to share its expertise in green chemistry in the hope that it will have a lasting impact on these future scientists."

Professors and students, who are working at Rowan with the Bristol-Myers Squibb employees, also are looking at developing a computer-based solvent selection table that will enable the choice of more environmentally benign chemicals and help measure the overall "green-ness" of the manufacturing operation.



A chemical engineering team is working in the Rowan lab to investigate membrane processes for solvent recovery as part of the EPA-sponsored green engineering project with Bristol-Myers Squibb.

Scott Barnes and Erin Greg, Rowan chemical engineering students, and Dr. Thomas LaPorte, a Bristol-Myers Squibb scientist, review a process flow diagram for opportunities for solvent recovery in pharmaceutical processing.

## Business

### Rowan students help make drug production greener

College partners with Bristol-Myers

By MICHAEL B. BAKER  
Staff Writer, (609) 272-7221

**MAYS LANDING** — A local Rowan University junior is helping a major pharmaceutical company make the manufacturing process for its new cancer-fighting drug more environmentally friendly.

Thor Farnsworth, 21, is among a team of eight Rowan chemical engineering students and faculty members working with New Brunswick-based Bristol-Myers Squibb Pharmaceutical Research on its "green engineering" design.

The term indicates the move to develop products in a way that fights cancer, they themselves are not exposed to carcinogens, he said.

Although the students could have worked with existing drugs, they instead are working on a cancer drug that is in clinical trials and is being made on a pilot scale, according to Stewart Slater, a chemical engineering professor who is one of the project's supervisors. The drug could eventually be used in high volumes.

"To make our work more real-world, Bristol-Myers Squibb said we could be involved in a current project," Slater said in a prepared statement. "We're actually meeting

and working with the real team that's developing this drug."

A two-year, \$26,813 grant awarded by the U.S. Environmental Protection Agency in October is funding the partnership between Rowan and Bristol-Myers Squibb.

Farnsworth also is involved in the military and will be a commissioned officer when he graduates, he said.

"A lot of people in my family are in medicine," Farnsworth said. "It's always been one of my passions."



# Acknowledgements

## **Bristol-Myers Squibb**

San Kiang

Thomas LaPorte

Lori Spangler

Stephan Taylor

## **Rowan University Students**

Timothy Moroz

Colleen McGinness

## **U.S. EPA Region 2**

Grant NP97257006-0

Advancing P2 in Pharmaceutical  
Manufacturing



# 2008 AIChE Annual Meeting

## *Topical Conference*

### **Green Engineering and Sustainability in the Pharmaceutical Industry**

**Philadelphia, PA**

**November 16-21, 2008**

Green chemistry & engineering and sustainability are important and timely issues in the pharmaceutical industry. This topical program provides a forum for the discussion of challenges and opportunities which would enable the transition to a sustainable future. These exist in both R&D and manufacturing activities for the API and the finished drug formulation. We expect this topical to be a forum for the exchange of new concepts and ideas between the stakeholders from industry, academia and government. Papers in all areas related to this field are welcome. Requested topics include: benign / safer solvents and recovery practices, batch to continuous processing, pharmaceutical environmental metrics / LCA, green reactions, enzymes and biocatalysis, green and novel separations and methods, commercializing green technology, making the business case for sustainability, sustainable downstream bioprocessing, green engineering with particle technology, green design issues in manufacturing facilities, quality by design, benign by design, PAT, incentives to promote green engineering in the pharmaceutical industry, government programs and partnerships.

**Abstract submissions begin January 15 and end May 14, 2008. Submit electronically through [www.aiche.org/Conferences/AnnualMeeting/index.aspx](http://www.aiche.org/Conferences/AnnualMeeting/index.aspx)**

**Go to the Topical Conference session of interest.**

**Questions about submitting an abstract? Please contact one of the organizers or session chairs.**

**Organizers: Robert Hesketh ([hesketh@rowan.edu](mailto:hesketh@rowan.edu)), Mariano Savelski ([savelski@rowan.edu](mailto:savelski@rowan.edu)), C. Stewart Slater ([slater@rowan.edu](mailto:slater@rowan.edu)), Rowan University**

**Co-Organizers: David Constable, GlaxoSmithKline and Ann Lee-Jeffs, Johnson & Johnson**

**Sponsored in part by a grant from EPA Region 3: X9-97348001-0**

# 2008 AIChE Annual Meeting



## Green Engineering Topical Session Listing

Session	Chair		Co-Chair	
Batch to Continuous Pharmaceutical Processing Challenges	Daniel R. Pilipauskas, Pfizer	daniel.pilipauskas@pfizer.com	Fernando J. Muzzio, Rutgers	muzzio@soemail.rutgers.edu
Benign / Safer Solvents in Pharmaceutical Processing	David J. C. Constable, GSK	David.c.constable@gsk.com	Sanjeev Katti, Genzyme	sanjeev.katti@genzyme.com
Government Programs and Partnerships	Nhan Nguyen, EPA	nguyen.nhan@epa.gov	Richard E. Engler, EPA	engler.richard@epa.gov
Green Engineering and Sustainability in the Pharmaceutical Industry	Robert P. Hesketh, Rowan	hesketh@rowan.edu	Mariano J. Savelski, C.Stewart Slater, Rowan	savelski@rowan.edu, slater@rowan.edu
Green Reactions in the Pharmaceutical Industry	Kim Albizati, BioVerdant	kim.albizati@bioverdant.com	Sanjeev Katti, Genzyme	sanjeev.katti@genzyme.com
Green Separations in the Pharmaceutical Industry	Alexander J. Marchut, Bristol-Myers Squibb	alexander.marchut@bms.com	Mahmoud El-Halwagi, Texas A&M Univ	el-halwagi@tamu.edu
Pharmaceutical Environmental Metrics /	Concepcion Jimenez-Gonzalez, GSK	conchita.j.gonzalez@gsk.com		
The Business Case for Sustainability in the Pharmaceutical Industry	Ann Lee-Jeffs, Johnson & Johnson	aleej@corus.jnj.com	John Leazer, Merck	john_leazer@merck.com